

## Safe Harbor Statement

These materials include projections and other forward-looking statements. These statements are based on the current expectations of Garmin Ltd. and are naturally subject to uncertainty and changes in circumstances. Forward-looking statements include, without limitation, statements containing words such as "proposed" and "intends" or "intended" and "expects" or "expected." Any statements regarding Garmin's revenue, GAAP and pro forma estimated earnings and EPS, and tax rate for fiscal 2016, Garmin's expected segment revenue growth rates, margins, currency movements, expenses, pricing, new products to be introduced in 2016 and Garmin's plans and objectives are forward-looking statements. By their nature, forward-looking statements involve risk and uncertainty because they relate to events and depend on circumstances that will occur in the future. There are a number of factors that could cause actual results and developments to differ materially from those expressed or implied by such forward-looking statements. Other unknown or unpredictable factors could cause actual results to differ materially from those in the forward-looking statements. These factors include those discussed or identified in the filing by Garmin Ltd. with the U.S. Securities and Exchange Commission in its Annual Report on Form 10-K. Garmin Ltd. does not undertake any obligation to update publicly or revise forward-looking statements, whether as a result of new information, future events or otherwise, except to the extent legally required.



# **Business Update**

Cliff Pemble
President and CEO



## 4th Quarter Financial Review

- Consolidated revenue of \$781 million, down 3%
- Outdoor, fitness, aviation and marine segments combined grew 11% and contributed 66% of total revenue
- Gross and operating margin of 52.9% and 18.7%, respectively
- Pro forma EPS of \$0.74



### 2015 Financial Review

- Consolidated revenue of \$2.8 billion, down 2%
- Outdoor, fitness, aviation and marine segments combined grew 9% and contributed 63% of total revenue
- Gross and operating margin of 54.6% and 19.5%, respectively
- Shipped approximately 16.2 million units, representing 7% growth
- Pro forma EPS of \$2.49



#### **Fitness**

#### **2015 Business Review**

- Revenue growth of 16%; strong results in activity trackers
- Gross and operating margin of 55% and 20%, respectively
- Newly introduced Garmin Elevate wrist heart rate products well received in the market
- Significant enhancements to Garmin Connect Mobile

- Revenue growth of ~10%
- Growth driven by introduction of new products and product categories
- Further penetration of fitness markets with innovative products serving a broad range of consumers from recreational participants to high-performance athletes









## **Outdoor**

#### **2015 Business Review**

- Revenue decline of 1%
- Strong demand for fēnix 3 offset weakness in other categories
- Gross and operating margins declined slightly to 61% and 33%, respectively

- Revenue growth of ~10% including the impact from acquisitions
- Delorme and PulsedLight open new market opportunities
- Continue to capitalize on wearables with fenix 3 HR
- Announced new golf products including the Approach S20, Approach G10 and TruSwing



## **Aviation**

#### **2015 Business Review**

- Revenue growth of 3%
- Gross margin and operating margin remain strong at 74% and 28%, respectively
- The G3000 equipped HondaJet becomes the latest certified platform, now totaling 64 glass cockpit certifications

- Revenue growth of ~5%
- Supporting numerous OEM partners in the completion of aircraft/helicopter certifications and system enhancements
- Capitalize on market share gains and aftermarket opportunities





#### Marine

#### **2015 Business Review**

- Strong revenue growth of 15%
- Gross margin of 55%, positively impacted by new products
- Operating margin of 10%
- Operating income grew 9%

- Revenue growth of ~10% building on current momentum and market share gains
- Continued product introductions focused on innovations in sonar, radar auto pilot







#### **Auto**

#### **2015 Business Review**

- Revenue declined 15%, in-line with expectations
- Gross and operating margins declined to 44% and 13%, respectively
- Global market share remains strong

- Revenue decline of ~15% due to PND industry declines and reduced deferred revenue contribution
- Reclassifying action camera into Auto to better align resources







# 2016 Guidance Update

	2016 Guidance	Segment Revenue	Growth
Revenue	~\$2.82 B	Auto	(15%)
Gross Margin	~54.5%	Outdoor	10%
Operating Income	~510M	Fitness	10%
Operating Margin	~18%	Marine	10%
Tax Rate	~20.5%	Aviation	5%
EPS (Pro Forma)	~\$2.25		

Acquisitions negatively impact EPS by \$0.05 in 2016



# **Financial Update**

Doug Boessen
CFO and Treasurer



# **Q4 Income Statement**

(\$ Millions)	Q4 2015 Actual	Q4 2014 Actual	Change
Revenue	\$781	\$803	(3%)
Gross Profit	413	431	(4%)
Gross Margin %	52.9%	53.6%	(70 bps)
Total Operating Expense	267	255	5%
Operating Income	146	176	(17%)
Operating Margin %	18.7%	21.9%	(320 bps)
Other Income/(Expense)	7	24	
Income Tax	20	-10	
Net Income (GAAP)	132	210	(37%)
Net Income Pro-Forma	140	149	(6%)
			, ,
EPS (GAAP)	\$0.70	\$1.09	(36%)
<b>EPS Pro-Forma</b>	\$0.74	\$0.77	(4%)
Units Shipped (K)	5,137	5,147	0%



## **FY Income Statement**

(\$ Millions)	FY 2015 Actual	FY 2014 Actual	Change
Revenue	\$2,820	\$2,871	(2%)
Gross Profit	1,539	1,604	(4%)
Gross Margin %	54.6%	<i>55.9%</i>	(130 bps)
Total Operating Expense	989	914	8%
Operating Income	550	691	(20%)
Operating Margin %	19.5%	24.1%	(460 bps)
Other Income/(Expense)	18	33	
Income Tax	111	360	
Net Income (GAAP)	456	364	25%
Net Income Pro-Forma	475	602	(21%)
EPS (GAAP)	\$2.39	\$1.88	27%
EPS Pro-Forma	\$2.49	\$3.10	(20%)
			· · · · ·
Units Shipped (K)	16,247	15,244	7%
Revenue Gross Profit Gross Margin %  Total Operating Expense Operating Income Operating Margin %  Other Income/(Expense) Income Tax  Net Income (GAAP) Net Income Pro-Forma  EPS (GAAP) EPS Pro-Forma	\$2,820 1,539 54.6% 989 550 19.5% 18 111 456 475 \$2.39 \$2.49	\$2,871 1,604 55.9% 914 691 24.1% 33 360 364 602 \$1.88 \$3.10	(2% (4% (130 bp) 8 (20% (460 bp) 25 (21% 27%



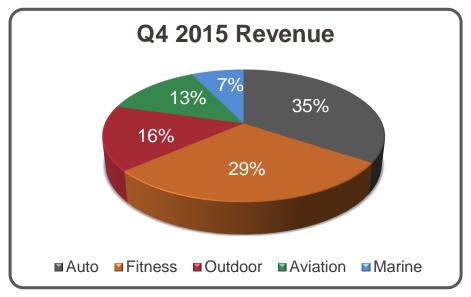
# Q4 and FY Revenue

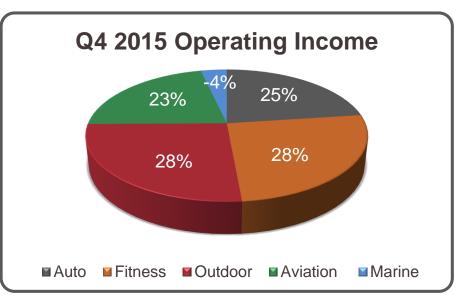
Revenue by Segment												
(\$ M)	Q4 2015	Q4 2014	Change									
Auto	\$268	\$340	(21%)									
Fitness	229	201	14%									
Outdoor	124	116	6%									
Aviation	104	93	12%									
Marine	56	53	8%									
Total	\$781	\$803	(3%)									

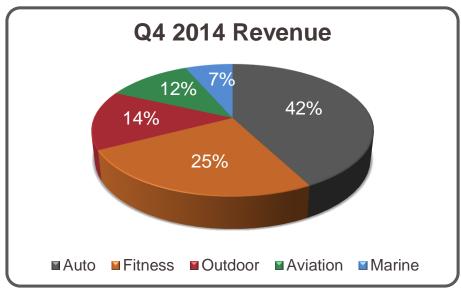
Revenue by Segment													
(\$ M)	FY 2015	FY 2014	Change										
Auto	\$1,048	\$1,240	(15%)										
Fitness	\$662	\$568	16%										
Outdoor	\$425	\$428	(1%)										
Aviation	\$399	\$386	3%										
Marine	\$287	\$248	15%										
Total	\$2,820	\$2,871	(2%)										

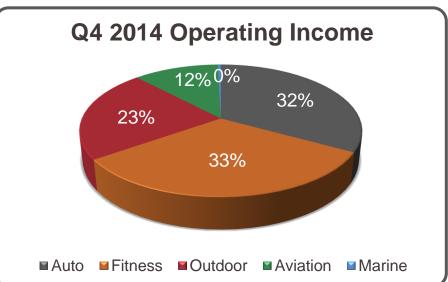


# Q4 Revenue and Operating Income

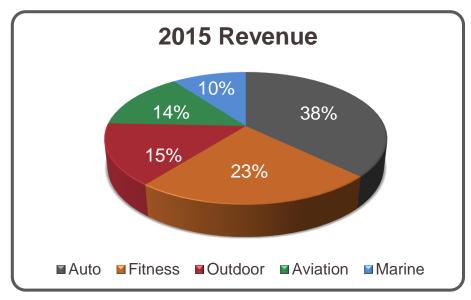


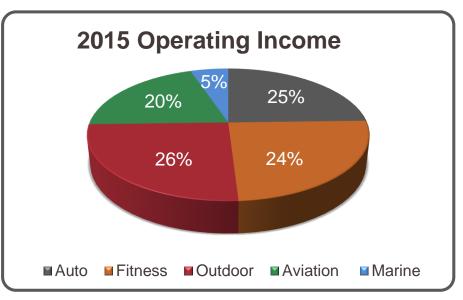


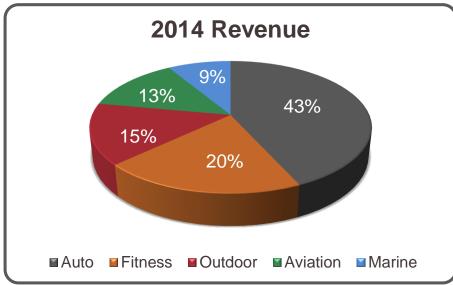


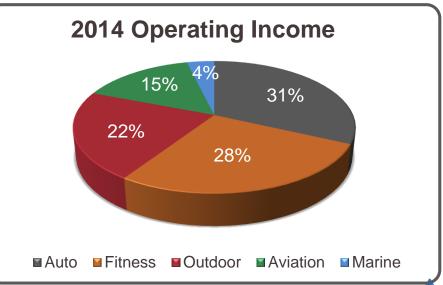


# FY Revenue and Operating Income

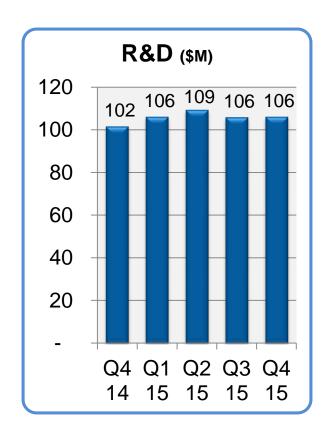


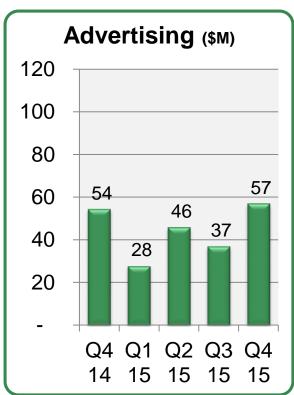


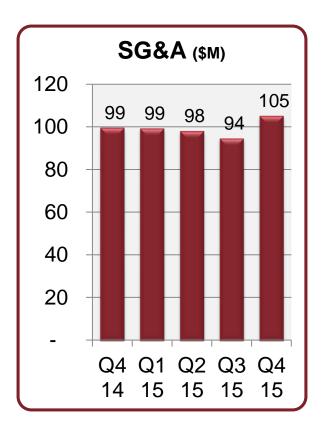




# **Operating Expenses**









#### Balance Sheet / Cash Flow

#### **Balance Sheet**

- Ended quarter with about \$2.4 billion of cash and marketable securities
- Accounts receivable increased sequentially due to strong sales in the holiday quarter and was down year-over-year
- Inventory balance relatively flat on a sequential basis and increased year-overyear due to new product categories and raw material requirements

#### Cash Flow

- Generated \$131 million of free cash flow in Q4 2015
- Repurchased \$23 million in company stock in Q4 2015; repurchase authorization remains in effect and management intends to repurchase in 2016 depending upon business and market conditions



#### **Taxes**

- Pro forma Effective Tax Rate (ETR) of 13.2% in Q4 2015 compared to 19.1% in Q4 2014, excluding a tax benefit from reserve releases
  - Improved profit forecast positively impacting income mix by tax jurisdiction
- Pro forma ETR of 19.6% in FY 2015 compared to 17.2% in FY 2014, excluding tax expense associated with inter-company restructuring and tax benefits from reserve releases
- Expect FY 2016 ETR of ~20.5%



#### Dividends

- Dividend of \$0.51 per share to be paid at close of March 2016
- Seeking shareholder approval for \$2.04 per share dividend; payable quarterly at \$0.51 per share beginning in June 2016





# **Appendix February 17, 2016**



#### Pro Forma net income (earnings) per share

Management believes that net income per share before the impact of foreign currency translation gain or loss and income tax adjustments that materially impact the effective tax rate, as discussed below, is an important measure. The majority of the Company's consolidated foreign currency gain or loss result from balances involving the Euro, the British Pound Sterling and the Taiwan Dollar and from the exchange rate impact of the significant cash and marketable securities, receivables and payables held in a currency other than the functional currency at one of the Company's subsidiaries. However, there is minimal cash impact from such foreign currency gain or loss. The Company's income tax expense is periodically impacted by material net releases of reserves primarily related to completion of audits and/or the expiration of statutes effecting prior periods. Thus, reported income tax expense is not reflective of the income tax expense that is incurred related to the current period earnings. The net release of other uncertain tax position reserves, amounting to approximately \$7 million and \$11 million for 2015 and 2014, respectively, have not been included as pro forma adjustments in the following presentation of pro forma net income as such amounts have been considered immaterial, tend to be more recurring in nature and are comparable between periods. In the third quarter of 2014, the company incurred tax expense of \$308 million associated with our inter-company restructuring. As this is a one-time transaction and not reflective of income tax expense incurred related to the current period earnings, it has been excluded from pro forma net income (earnings) per share. Accordingly, earnings per share before the impact of foreign currency translation gain or loss and income tax adjustments that materially impact the effective tax rate permits a consistent comparison of the Company's operating performance between periods.



## Pro Forma Net Income

# Garmin Ltd. And Subsidiaries Net income per share (Pro Forma) (in thousands, except per share information)

	13-Wee	ks Ended	52-weel	ks Ended
	Dec 26, 2015	Dec 27, 2014	Dec 26, 2015	Dec 27, 2014
Net Income (GAAP)	\$132,383	\$210,245	\$456,227	\$364,211
Foreign currency (gain) / loss, net of tax effects Income tax benefit due to completion of tax audits	\$8,061	(\$12,917)	\$18,875	\$3,557
and/or expiration of statutes	-	(\$48 <i>,</i> 542)	-	(\$72,942)
Tax due to inter-company restructuring	-	-	-	\$307,635
Net income (Pro Forma)	\$140,444	\$148,786	\$475,102	\$602,461
Net income per share (GAAP):				
Basic	\$0.70	\$1.10	\$2.39	\$1.89
Diluted	\$0.70	\$1.09	\$2.39	\$1.88
Net income per share (Pro Forma):	60.74	<b>60.70</b>	<b>42.40</b>	62.42
Basic	\$0.74	\$0.78	\$2.49	\$3.12
Diluted	\$0.74	\$0.77	\$2.49	\$3.10
Weighted average common shares outstanding:				
Basic	189,317	191,322	190,631	193,106
Diluted (GAAP)	189,847	192,356	191,107	194,165



#### Free Cash Flow

# Garmin Ltd. And Subsidiaries Free Cash Flow (in thousands)

	13-Wee	ks Ended	52-weeks Ended
	Dec 26,	Dec 27,	Dec 26, Dec 27,
	2015	2014	2015 2014
Net cash provided by operating activities	\$158,336	\$145,017	\$280,467 \$522,711
Less: purchases of property and equipment	(\$27,295)	(\$18,510)	(\$80,592) (\$73,339)
Plus: taxes paid related to inter-company restructuring	-	-	\$182,800 \$78,137
Free Cash Flow	\$131,041	\$126,507	\$382,675 \$527,509

Management believes that free cash flow is an important financial measure because it represents the amount of cash provided by operations that is available for investing and defines it as operating cash flow plus non-recurring cash payments associated with our inter-company restructuring less capital expenditures for property and equipment.



# Supplemental Schedule – Action Camera

www.garmin.com/en-US/company/investors/earnings/



#### **Garmin Ltd. And Subsidiaries**

#### Action Camera - Outdoor - Auto Segment Detail (Unaudited)

(in millions)

#### Fiscal Year Ended December 27, 2014

#### Fiscal Year Ended December 26, 2015

September 27 December 27	Total March 28	June 27 Septe	ember 26	December 26	Total
44 6 31 6 56				December 20	Iotai
4.4 \$ 3.1 \$ 5.6	\$ 17.7 \$ 3.1	\$ 1.7 \$	5.4	\$ 3.7	\$ 14.0
(4.8) 1.1 1.4	(0.1) 1.2	0.9	1.7	1.2	5.0
(6.0) \$ 0.4 \$ (0.1)	\$ (5.0) \$ 0.1	\$ 0.5 \$	0.4	\$ 0.3	\$ 1.1

OUTDOOR RECAST					Quart	er Ending				Quarter Ending											
	Ma	rch 29	Ju	une 28	Septe	ember 27	Dece	mber 27	Total	Ma	rch 28	J	une 27	Septe	ember 26	Dece	mber 26		Total		
Net sales	\$	79.3	\$	101.7	\$	118.0	\$	110.9	\$ 409.8	\$	72.8	\$	108.6	\$	109.9	\$	119.9	\$	411.2		
Gross profit		48.8		69.4		78.1		70.3	266.7		49.1		66.0		66.4		73.4		254.9		
Operating income	Ş	23.0	\$	41.3	Ş	51.0	\$	40.8	\$ 156.1	Ş	23.8	\$	37.0	\$	37.4	\$	40.9	Ş	139.1		

AUTO RECAST	Quarter Ending											Quarter Ending										
	March 29		March 29		Ju	ıne 28	Septe	ember 27	Dece	mber 27		Total	Ma	arch 28	J	une 27	Septe	ember 26	Dece	mber 26		Total
Net sales	\$	247.6	\$	354.4	\$	310.6	\$	345.4	\$	1,258.1	\$	219.2	\$	300.6	\$	270.1	\$	272.2	\$	1,062.1		
Gross profit		115.9		162.8		142.1		148.5		569.3		105.0		131.9		114.3		113.3		464.5		
Operating income	\$	31.2	\$	68.7	\$	53.4	\$	57.3	\$	210.6	\$	22.5	\$	45.3	\$	32.0	\$	36.2	\$	136.1		