



Q3 2021 Earnings

October 27, 2021

Safe Harbor Statement

These materials include projections and other forward-looking statements regarding Garmin Ltd. and its business that are commonly identified by words such as “anticipates,” “would,” “may,” “expects,” “estimates,” “plans,” “intends,” “projects,” and other words or phrases with similar meanings. Any statements regarding the Company’s expected fiscal 2021 GAAP and pro forma estimated earnings, EPS, and effective tax rate, and the Company’s expected segment revenue growth rates, consolidated revenue, gross margins, operating margins, potential future acquisitions, currency movements, expenses, pricing, new products to be introduced, statements relating to possible future dividends, statements related to the ongoing impact of the COVID-19 pandemic, statements relating to the effect of global and regional economic conditions and governmental measures to prevent the spread of COVID-19 and the Company’s plans and objectives are forward-looking statements. The forward-looking events and circumstances discussed in these materials may not occur and actual results could differ materially as a result of risk factors and uncertainties affecting Garmin, including, but not limited to, the risk factors that are described in the Annual Report on Form 10-K for the year ended December 26, 2020 and the Quarterly Report on Form 10-Q for the quarter ended September 25, 2021 filed by Garmin with the Securities and Exchange Commission (Commission file number 0-31983). A copy of Garmin’s 2020 Form 10-K and the Q3 2021 Form 10-Q can be downloaded from <https://www.garmin.com/en-US/investors/sec/>. All information provided in this presentation is as of September 25, 2021. Undue reliance should not be placed on the forward-looking statements in this presentation, which are based on information available to us on the date hereof. We undertake no duty to update this information unless required by law.

Business Update

Cliff Pemble
President and CEO

Consolidated Q3 2021

Revenue

\$1.19B

7% y/y growth

Operating income

\$283M

11% y/y decline

Operating margin

23.7%

BUSINESS INSIGHTS

- Impressive consolidated growth considering:
 - Strong Q3 2020 comparable
 - Supply chain environment
- Increased revenue guidance: \$4.95B



Fitness

Q3 2021

Revenue

\$342M

4% y/y growth

Operating income

\$78M

11% y/y decline

Operating margin

23%

SEGMENT INSIGHTS

- Revenue growth led by cycling and advanced wearables
- Hosted fifth annual Developer Conference
- Revenue growth guidance: +17%



Outdoor

Q3 2021

Revenue

\$324M

3% y/y decline

Operating income

\$124M

16% y/y decline

Operating margin

38%

SEGMENT INSIGHTS

- Timing of product introductions and tight supplies
- Launched our first portable golf monitor
- Revenue growth guidance: +17%

Aviation

Q3 2021

Revenue

\$180M

19% y/y growth

Operating income

\$51M

79% y/y growth

Operating margin

28%

SEGMENT INSIGHTS

- Revenue growth in both OEM and aftermarket product categories
- Ranked #1 in avionics support by Aviation International News
- Launched revolutionary new safety features
- Introduced advanced helicopter flight control
- Revenue growth guidance: +12%



Marine

Q3 2021

Revenue

\$208M

25% y/y growth

Operating income

\$54M

6% y/y growth

Operating margin

26%

SEGMENT INSIGHTS

- Strong demand across multiple categories led by chartplotters
- Awarded Manufacturer of the Year by NMEA
- Launched new Surround View camera technology
- Announced first partnership with Malibu Boats
- Revenue growth guidance: +30%



Auto

Q3 2021

Revenue

\$138M

7% y/y growth

Operating loss

(\$24M)

Operating margin

(17%)

SEGMENT INSIGHTS

- Revenue growth primarily driven by OEM programs
- Expanded Auto OEM manufacturing capabilities
- Recently refreshed consumer Drive line
- Revenue growth guidance: +17%



Financial Update

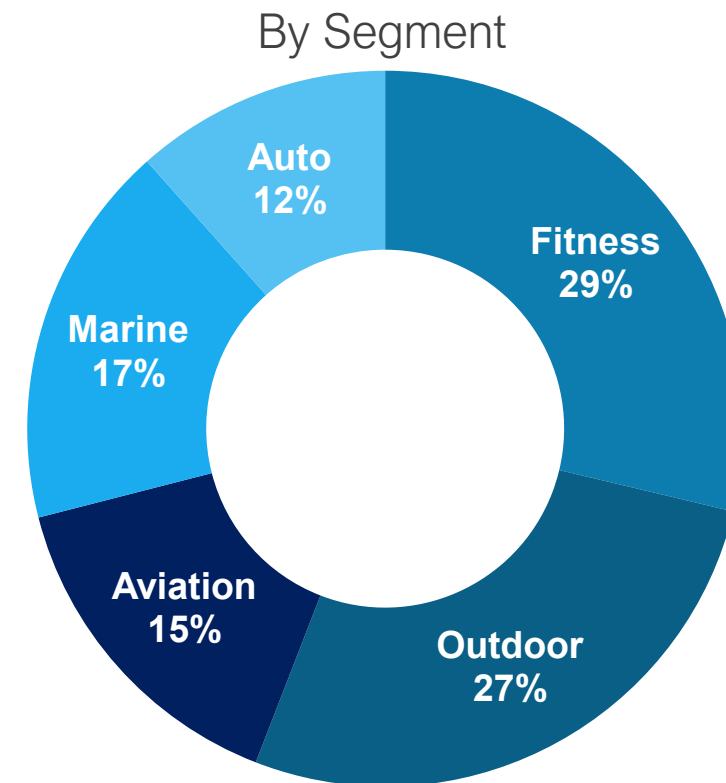
Doug Boessen
CFO and Treasurer

Income Statement

(\$Millions)	Q3 2021	Q3 2020	Y/Y
Net sales	\$1,192	\$1,109	7%
<i>Gross profit</i>	696	668	4%
<i>Margin %</i>	58.4%	60.2%	(180 bps)
Operating expense	413	351	18%
<i>% of sales</i>	34.7%	31.6%	310 bps
Operating income	\$283	\$317	(11%)
<i>Margin %</i>	23.7%	28.6%	(490 bps)
GAAP EPS	\$1.34	\$1.63	(18%)
Pro Forma EPS	\$1.41	\$1.58	(11%)

Revenue by Segment

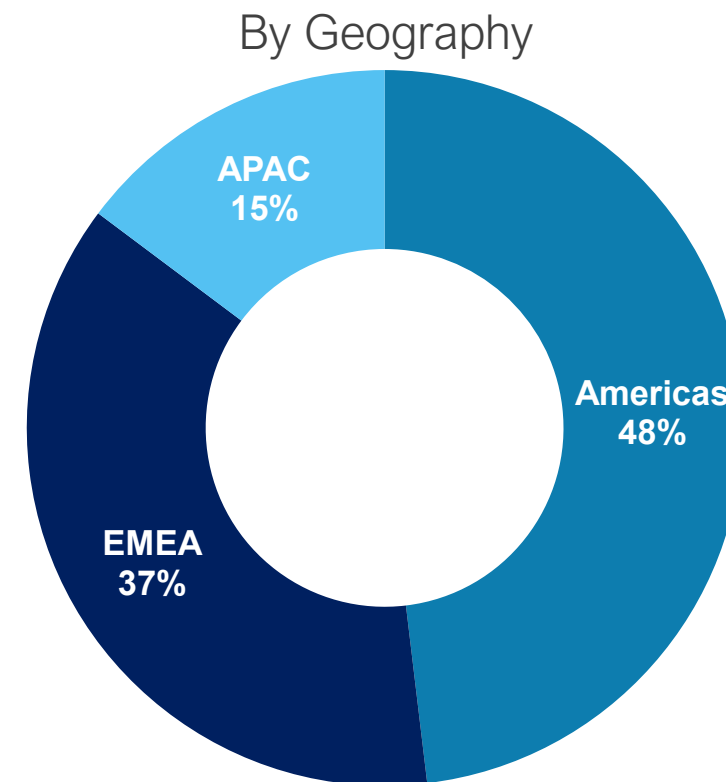
(in millions)	Q3 2021	Q3 2020	Change
Fitness	\$342	\$328	4%
Outdoor	324	335	(3%)
Aviation	180	151	19%
Marine	208	165	25%
Auto	138	129	7%
Total	\$1,192	\$1,109	7%



Figures are % of consolidated Q3 2021 net sales

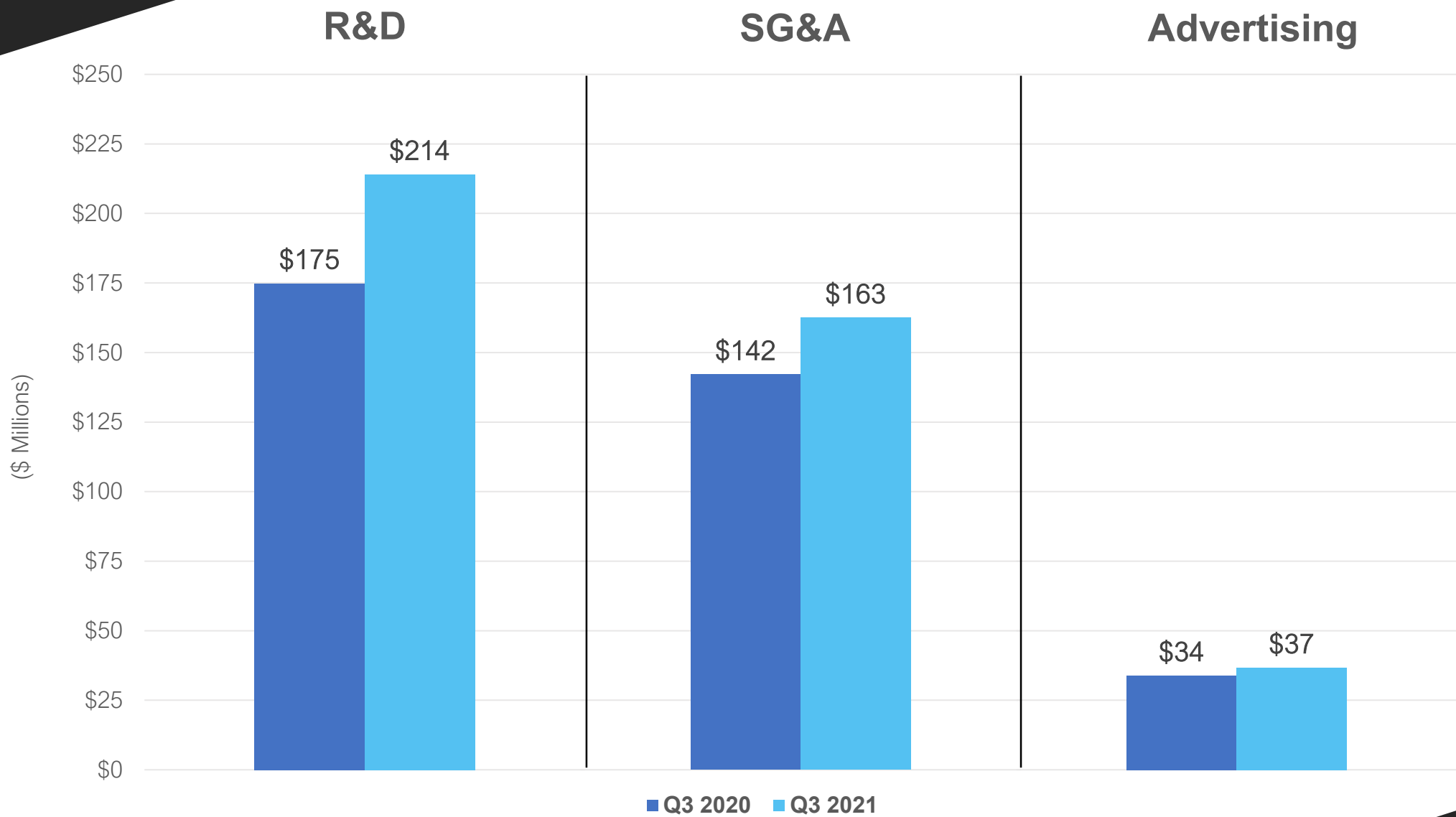
Revenue by Geography

(in millions)	Q3 2021	Q3 2020	Change
Americas	\$573	\$522	10%
EMEA	443	408	9%
APAC	176	179	(2%)
Total	\$1,192	\$1,109	7%



Figures are % of consolidated Q3 2021 net sales

Operating Expenses



Other Financial Items

Balance Sheet

Cash and marketable securities

\$3.24B

Accounts receivable

\$639M

Inventory

\$1.11B

Cash Flow

Free Cash Flow

\$204M

Capital Expenditures

\$41M

Dividends Paid

\$129M

Taxes

Effective Tax Rate

5.9%



2021 Guidance

	Current	Prior
Revenue	\$4.95B	\$4.90B
Gross margin	58.2%	58.5%
Operating margin	24.0%	23.8%
Tax rate	11.5%	11.5%
EPS	\$5.60	\$5.50

Segment	Revenue Growth Estimates	
Fitness	17%	17%
Outdoor	17%	17%
Aviation	12%	10%
Marine	30%	27%
Auto	17%	15%

All amounts and %s are approximate.



Appendix

October 27, 2021

Non-GAAP Financial Information

To supplement our financial results presented in accordance with GAAP, this release includes the following measures defined by the Securities and Exchange Commission as non-GAAP financial measures: pro forma effective tax rate, pro forma net income (earnings) per share and free cash flow. These non-GAAP measures are not based on any comprehensive set of accounting rules or principles and should not be considered a substitute for, or superior to, financial measures calculated in accordance with GAAP, and may be different from non-GAAP measures used by other companies, limiting the usefulness of the measures for comparison with other companies. Management believes providing investors with an operating view consistent with how it manages the Company provides enhanced transparency into the operating results of the Company, as described in more detail by category below.

The tables in the subsequent slides provide reconciliations between the GAAP and non-GAAP measures.

Pro forma effective tax rate

The Company's income tax expense is periodically impacted by discrete tax items that are not reflective of income tax expense incurred as a result of current period earnings. Therefore, management believes disclosure of the effective tax rate and income tax provision before the effect of certain discrete tax items are important measures to permit investors' consistent comparison between periods. In the 39-weeks ended September 25, 2021, there were no such discrete tax items identified.

(In thousands)

	13-Weeks Ended				39-Weeks Ended			
	September 25, 2021		September 26, 2020		September 25, 2021		September 26, 2020	
	\$	ETR ⁽¹⁾	\$	ETR ⁽¹⁾	\$	ETR ⁽¹⁾	\$	ETR ⁽¹⁾
GAAP income tax provision	\$ 16,347	5.9%	\$ 23,300	6.9%	\$ 101,894	11.3%	\$ 53,168	7.5%
Pro forma discrete tax item:								
Uncertain tax reserve release ⁽²⁾	—		—		—		14,308	
Pro forma income tax provision	\$ 16,347	5.9%	\$ 23,300	6.9%	\$ 101,894	11.3%	\$ 67,476	9.5%

(1) Effective tax rate is calculated by taking the income tax provision divided by income before taxes, as presented on the face of the Condensed Consolidated Statements of Income.

(2) In second quarter 2020, the Company recognized a \$14.3 million income tax benefit due to the release of uncertain tax position reserves associated with the 2014 intercompany restructuring, which was a pro forma adjustment in 2014. The second quarter 2020 impact of the reserve release is not reflective of income tax expense incurred as a result of current period earnings and therefore affects period-to-period comparability.

Pro forma net income (earnings) per share

Management believes that net income (earnings) per share before the impact of foreign currency gains or losses and certain discrete income tax items, as discussed above, is an important measure in order to permit a consistent comparison of the Company's performance between periods.

(In thousands, except per share information)

	13-Weeks Ended		39-Weeks Ended	
	September 25, 2021	September 26, 2020	September 25, 2021	September 26, 2020
GAAP net income	\$ 259,039	\$ 313,417	\$ 796,064	\$ 658,776
Foreign currency gains / losses ⁽¹⁾	15,014	(10,113)	30,621	9,802
Tax effect of foreign currency gains / losses ⁽²⁾	(891)	700	(3,475)	(929)
Pro forma discrete tax item ⁽³⁾	—	—	—	(14,308)
Pro forma net income	\$ 273,162	\$ 304,004	\$ 823,210	\$ 653,341
GAAP net income per share:				
Basic	\$ 1.35	\$ 1.64	\$ 4.14	\$ 3.45
Diluted	\$ 1.34	\$ 1.63	\$ 4.13	\$ 3.44
Pro forma net income per share:				
Basic	\$ 1.42	\$ 1.59	\$ 4.28	\$ 3.42
Diluted	\$ 1.41	\$ 1.58	\$ 4.27	\$ 3.41
Weighted average common shares outstanding:				
Basic	192,322	191,234	192,123	191,021
Diluted	193,185	191,998	192,955	191,760

(1) Foreign currency gains and losses for the Company are driven by movements of a number of currencies in relation to the U.S. Dollar and the related exchange rate impact on the significant cash, receivables, and payables held in a currency other than the functional currency at a given legal entity. However, there is minimal cash impact from such foreign currency gains and losses.

(2) The tax effect of foreign currency gains and losses was calculated using the effective tax rate of 5.9% and 11.3% for the 13-weeks and 39-weeks ended September 25, 2021, respectively, and a pro forma effective tax rate of 6.9% and 9.5% for the 13-weeks and 39-weeks ended September 26, 2020, respectively.

(3) The discrete tax item is discussed in the pro forma effective tax rate section above.

Free cash flow

Management believes that free cash flow is an important liquidity measure because it represents the amount of cash provided by operations that is available for investing and defines it as operating cash flows less capital expenditures for property and equipment. Management believes that excluding purchases of property and equipment provides a better understanding of the underlying trends in the Company's operations and allows more accurate comparisons of the Company's results between periods. This metric may also be useful to investors, but should not be considered in isolation as it is not a measure of cash flow available for discretionary expenditures. The most comparable GAAP measure is net cash provided by operating activities.

(In thousands)

	13-Weeks Ended		39-Weeks Ended	
	September 25, 2021	September 26, 2020	September 25, 2021	September 26, 2020
Net cash provided by operating activities	\$ 245,423	\$ 274,339	\$ 843,465	\$ 699,449
Less: purchases of property and equipment	(41,418)	(38,802)	(187,960)	(137,072)
Free Cash Flow	<u>\$ 204,005</u>	<u>\$ 235,537</u>	<u>\$ 655,505</u>	<u>\$ 562,377</u>

Forward-looking financial measures

The forward-looking financial measures in our 2021 guidance provided above do not consider the potential future net effect of foreign currency exchange gains and losses, certain discrete tax items and any other impacts that may be identified as pro forma adjustments in calculating the non-GAAP measures described above.

The estimated impact of foreign currency gains and losses cannot be reasonably estimated on a forward-looking basis due to the high variability and low visibility with respect to non-operating foreign currency exchange gains and losses and the related tax effects of such gains and losses. The impact on diluted net income per share of foreign currency gains and losses, net of tax effects, was \$0.14 per share for the 39-weeks ended September 25, 2021.

At this time, management is unable to determine whether or not significant discrete tax items will occur in fiscal 2021 or anticipate the impact of any other events that may be considered in the calculation of non-GAAP financial measures.